TOC	Barriers	Recommendations
Coordination	HMIS program cannot be incorporated into	Coordinate a mutual plan with both
and planning	District Level Health Information System until it	ministries to discuss policy on prescription of
	is expanded nation-wide	psychotropic drugs
	Lack of political buy-in for country-wide	Increase Budget from tobacco health tax and
	expansion as mental health is not MDG, and due	invest returns in mental health
	to lack of budget	
Motivated	Program acceptance. Health workers can only	Program integration to make the plan and
and trained	dedicate time to mental health care if mandated	reporting part of existing government system
staff (task-	by the government	Human resource recommendations including
shifting)	Shortage of human resources due to posting	appointing separate mental health staff and
	policy and NGO staff recruitment resulting in	change positing policy
	frequent turnover	For task sharing to work compensation is
	Status of task sharing. Health workers need	essential. For lesser paid staff financial
	financial compensation and opportunities for	reimbursements are recommended, for others
	professional development. Also, they need to be	official (MoH) certification and legal mandate
	mandated to prescribe medicines, refer clients	for the work can be considered.
	and receive legal protection for malpractice	Training implementation to be staggered to
	Training success depends on provision of	prevent staff shortage and to include onsite
	allowances and incorporating exposure to patients	training at mental hospitals
Motivated	Community health volunteers' work burden as	Financial incentives for community health
community	this cadre is over-used by multiple health	volunteers to be arranged through a
members	initiatives; financial incentives are required	pension funds or for compensation-per-referral
Community	Limited sensitivity due to lack of mental health	Activities and resources include mass

identification	literacy and the immediate 'invisibility' of many	sensitization(street dramas) about mental illness
	symptoms	and training through community groups
	Conflicting roles and responsibilities: Family	
	members are relied upon to detect problems, at	
	the same time family members' reactions (i.e.	
	imposed burden and shame) are a primary cause	
	for hiding mental illness	
Community	Lack of awareness permeates all sections of	Strategies for awareness-raising: Public
awareness	society and castes (regardless of literacy level)	awareness-raising for information about services
	Resistance to education. Stigma reduces	and symptoms, and private strategies for
	receptiveness to campaigns about mental illness.	providing deeper understanding.
Attitudes	Emotionally charged attitudes including a	'Bottom-up' vs 'top-down' strategies include
towards	combination of denial and hatred. Awareness of	grass-roots activity such as peer education, as
mental	detrimental effect of stigmatization does not	well as laws and policy against discrimination.
health	necessarily result in less collective negative	Reducing stigma; reducing the dichotomy
	emotional responses	between treatments for the mind and body, and
		by using celebrities to promote treatment
		Beyond awareness-raising: Awareness does
		not produce positive attitudes per se, it might
		increase negative emotions. In-depth education
		is needed alongside sensitization.
Demand for	Social and emotional factors (humiliation, guilt,	Improve confidentiality by training health
services	low self-esteem, shyness) accompany the social	workers in trust-building with patients and
	burden of seeking help.	protecting the family status. Confidential space

	of clarity about whether treatments are cost free	Use mass media channels to communicate
	Poor reputation of services due to lack of	information about services and create clarity on
	privacy and prevalence of abuse.	costs and available support.
Treatment	Consultations jeopardized due to lack of gender	Control distribution of psychotropic
package/	matched consultants; lack of privacy; safety	medications to prevent drug abuse
service	concerns due to fear of violent patients; lack of	Improved referrals by having psychiatrists
delivery	confidence in competencies of health staff	attending training to meet health workers that
	Inadequate infrastructure is characterized by a	will refer to them; and by creating additional
	poor referral system, resources and options.	'mental health beds' in existing hospitals
Recovery	Stigma, discrimination and abuse cause	Raise Awareness that mental illness is treatable
and	exclusion of mentally ill people from social	through community sensitization
treatment	functions, religious rituals, and income	Improve social standing of clients through
adherence	generating organizations, which negatively	vocational training and income generating
	influences their chances of recovery	Re-integrate clients into community by
	Patients drop out of treatment due to (a) lack	engaging them in community activities using
	of money or family support for treatment or	volunteers.
	transportation; (b) offensive behavior of health	
	workers; (c) received treatment does not meet	Treatment adherence can be improved by
	expectations, and (d) being talked into traditional	providing treatment free of charge and by
	healing	involving community and peer groups for
		motivation, education, and frequent follow-up
	Patients discontinue medications due to	and home visits. Build trust with health care
	associated cost, side effects, (absence of)	workers by maintaining confidentiality and
	symptom reduction, as well as beliefs that	providing sensitive & quality care
	medicine use is indefinite and makes one weak	
Supervision	Under qualified supervisors are not taken	Create a post for District Mental Health
and quality	seriously by service providers	Coordinator to prevent negligence of, and

control	Supervision is irregular or non-existent, in part due to lack of incentives Threats, disrespect, abuse and punishment of health workers during supervision	assure funds for, supervision, as well as monitor the supervisors(observation of trained health workers, visiting patients, reviewing records) Quality Control can be ensured by having coordinator and supervisors report outcomes.
Family	Ambivalence among family member, as many	Protecting family status by support services
involvement	know that giving support is needed, yet feeling	protecting the family (as well as the patient)
	hostile towards dysfunctional family members	from stigmatization. The influence of heads of
	Lack of support for married women due to	families should be used to encourage help-
	actual or feared rejection from in-law families if	seeking
	mental illness is revealed	
Community	Lack of social support for access, as clients fail	Community members or friends play an
support	to seek or maintain treatment if accompaniment	essential role by accompanying help seekers,
	and transportation is unavailable	including, but not limited to, arranging logistics
Drug	Medication not on the essential drug list causes	Alternatives to the essential drug list include
procurement	concerns over budget, maintenance of	health facilities partnering with local pharmacies
	government supply and expired medicines	to purchase and stock psychotropic drugs
Referral care	Potential for confusion and stress if advice	Referrals from traditional healers are an
	from health centers contradicts traditional healers	essential pathway to care for the poor, through
	Lack of quality from hospitals, despite being	referral to health facilities
	perceived as more desirable than health posts	

Note: MoH Ministry of Health; TOC Theory of Change; HMIS Health Management Information System; MDG Millennium Development Goals