Appendix 2. The selected studies and its quality assessment

Author (Year)	Study aim	Method	Sample size and description	Main results 1. Relationship between speaking up behaviour and safety 2. Speaking up behaviour 3. Influencing factors	Quality assessment *
Kolbe et al. (2012)[16]	To test the relationship between speaking up and technical team performance.	Prospective observational study, linear regression analysis.	2-person ad hoc anaesthesia teams (31 nurses, 31 residents) in Switzerland.	1. A trend indicated that nurses' previous levels of speaking up, not those of their respective colleagues, predicted later speaking up behaviour. Nurses' levels of speaking up are a predictor of technical team performance (R2=0.18, p=0.17). Team members reacted immediately to speaking up.	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Jeffs et al. (2012)[17]	To explore how different health care professions experience and respond to near misses.	Interview, content analysis.	24 clinicians in a large teaching hospital in Canada.	1. Collective vigilance can potentially create risk by eroding individual professional accountability through reliance on other team members to catch and correct their errors.	1. Yes 2. Yes 3. Yes 4. Weak 5. Yes
Rabøl et al. (2011)[18]	To review root cause analysis reports for descriptions of verbal communication.	Case study, content analysis.	84 root cause analyses from 6 Danish hospitals.	1. Hesitance in speaking up contributed to 10 communication errors (23%) out of a total of 44.	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Greenberg et al. (2007)[19]	To identify patterns of communication breakdown.	Malpractice claim review, content analysis.	444 surgical malpractice claims from 4 US liability insurers.	<ol> <li>All nine of the resident-to-attending communication breakdowns related to information not being transmitted from the resident to the attending.</li> <li>Status asymmetry, ambiguity about role and responsibilities.</li> </ol>	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Sutcliffe et al. (2004)[20]	To describe how communication failures contribute to medical mishaps.	Interview, grounded theory approach.	26 residents at a 600-bed US teaching hospital.	<ol> <li>Aspects of communication, including hesitance in speaking up, and patient management were the two most commonly cited contributing factors.</li> <li>Hierarchy, concerns about appearing incompetent in front of those with more power.</li> </ol>	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes

	aining and intervention				
Thomas et al. (2007)[21]	To evaluate the effect of a team training program on patient safety.	Observational cohort study with control group, Mann Wnitney rank test.	51 interns from the US.	3. Training: the interns in the team training group exhibited more frequent team behaviours than interns in the control group (number of episodes per minute (95%CI): assertion 1.80 (1.21, 2.25) vs. 0.64 (0.26, 0.91) (p<0.008)).	<ol> <li>Yes</li> <li>Yes</li> <li>Yes</li> <li>Yes</li> <li>Yes</li> <li>Yes</li> </ol>
Pian-Smith et al. (2009)[22]	To evaluate the effect of educational intervention on patient safety.	Observational before and after study, Wilcoxon signed rank test.	40 residents from the US.	3. Training: overall use of the two-challenge rule (speaking up) and advocacy-inquiry increased after implementation debriefing.	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Sayre et al. (2012)[23]	To investigate whether in-service training could lead nurses to speak up, thereby enhancing perception of collaboration.	Quasi-experimental survey, regression analysis.	Nurses recruited from two similar acute care hospitals in the US.	3. After the intervention, there was a statistically significant difference for the intervention group baseline and post-test speaking up measurement scores (P<0.001), and CPS scores (P<0.000). Correlation among the baseline mean scores of the speaking up measure and CPS for the intervention group indicated a strong relationship (r=0.64). The post-intervention scores maintained a moderately strong relationship (r=0.47).	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Sayre et al. (2012)[24]	To evaluate the effect of educational intervention on patient safety.	Quasi-experimental survey, regression analysis.	145 nurses from two 300-bed acute care hospitals in the US.	3. Training: a significant difference in self-reported speaking up behaviours and scores in the intervention group (P<0.001).	1.Yes 2. Yes 3. Yes 4. Yes 5. Yes
Stevens et al. (2012)[25]	To develop a comprehensive program to monitor the performance of experienced cardiac surgical teams.	Survey before and after training (pilot study), mixed effect ordinal logistic regression analysis.	Working cardiac surgery operating room including surgeon, anaesthesiologist, nurse etc. in Canada.	3. After simulated training, about half of those interviewed answered that they were able to speak up more readily, communicate more clearly by addressing team members by their names, and were paying more attention to "closing the loop" in verbal communications.	1. Yes 2. Yes 3. Yes 4. Weak 5. Yes
Johnson et al. (2012)[26]	To implement a team training program.	Case study, descriptive analysis.	Clinicians, including physicians and nurses, in a preoperative division of the Lehigh Valley Health Network in the US.	3. Post-course evaluations showed that the majority of respondents believed they were better able to question the decisions or actions of someone with more authority.	1. Yes 2. Yes 3. Yes 4. Weak 5. Yes

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Lyndon et al. (2012)[5]	To explore factors that may predict whether	Survey, multiple linear regression	125 clinicians from two US labour & delivery	2. Some participants (12%) indicated they were unlikely to speak up, despite perceiving a high potential for harm in certain situations.	<ol> <li>Yes</li> <li>Yes</li> </ol>
	clinicians speak up in the	analysis.	units.	3. A higher perception of harm, respondent role, specialty experience	3. Yes
	face of safety concerns.			and site predicted the likelihood of speaking up when controlling for	4. Yes
				bravery and assertiveness.	5. Yes
Belyansky et	To examine the factors	Survey, descriptive	38 residents and 23	2. 40% of residents and 47% of attending indicated that they were	1. Yes
l. (2011)[27]	that influence surgical	analysis.	attending in a US	aware of an intraoperative incident where the resident knew	2. Yes
	trainees in expressing		hospital.	something was wrong but did not speak up. 74-78% of residents and	3. Yes
	their opinions.			attending recalled an incident where the resident spoke up and	4. Yes
				prevented an adverse event.	5. Yes
				3. Attending personality, interpersonal relationships.	
impson et	To describe how nurses	Survey, descriptive	133 nurses at a hospital	3. Hierarchy, fear of and actual intimidation by physician colleagues,	1. Yes
l.	would respond to	analysis.	in the US.	lack of administrative support, mutual respect, interdisciplinary	2. Yes
2009)[28]	common clinical contexts involving disagreements.			policy-making, and education.	3. Yes
					4. Yes 5. Yes
angirala et	To examine the effects of	Survey, hierarchical	606 nurses nested	3. Procedural justice climate (consensual group-level cognitions of	1. Yes
angiraia et l. (2008)[29]	procedural justice climate	linear modeling.	within 30 workgroups	evaluating the fairness of organizational authorities).	1. 1 es 2. Yes
1. (2006)[29]	on employee silence.	inical mouting.	from a large	evaluating the faithess of organizational authorness.	2. Tes 3. Yes
	on employee shence.		Midwestern hospital in		4. Yes
			the US.		5. Yes
angirala et	To examine the	Survey, hierarchical	586 nurses and their	3. Personal control, organizational identification.	1. Yes
1. (2008)[30]	relationship between	linear modeling.	nurse managers from a	σ	2. Yes
, ,,,	personal control and	C	large Midwestern		3. Yes
	voice.		hospital in the US.		4. Yes
			•		5. Yes
Nembhard et	To examine the	Survey, general linear	1,440 clinicians at 23	3. Training leaders to be inclusive (words and deeds exhibited by	1. Yes
d. (2006)[31]	relationship between	model.	neonatal intensive care	leaders that invite and appreciate others' contributions) to foster	2. Yes
	status and psychological		units in the US.	psychological safety (feeling secure enough to speak up about issues	3. Yes
	safety (feeling secure			or ideas).	4. Yes
	enough to speak up about issues or ideas).				5. Yes
Kobayashi	To compare residents'	Survey, descriptive	175 US residents, 65	3. Relationship with superiors and their perceived responses.	1. Yes
t al.	attitudes to speaking up	analysis.	Japanese residents from	-	2. Yes
2006)[32]	in the US and Japan.		academic medical		3. Yes
			centres.		4. Yes
					5. Yes

Rutherford et al. (2012)[33]	To investigate the non- technical skills involved in the effective teamwork of anaesthetic assistants.	Interview, content analysis.	22 anaesthetic assistants and consultant anaesthetists in the UK.	<ul><li>2. 26% (N=5) indicated that they would not speak up.</li><li>3. Just because someone says that they will speak up does not always mean that they will in practice.</li></ul>	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Maxfield et al. (2010) The 'silent treatment' study*[40]	To quantify decisions not to speak up.	Survey, descriptive analysis.	6,618 nurses and 1,001 nurse managers in the US.	<ol> <li>Caregivers are often unable to speak up and resolve their concerns about dangerous shortcuts, incompetence, and disrespect.</li> <li>Positive intent (e.g. protection of the other person), the ability to be assertive and to use critical language. Working behind the scene to collect facts, working showing positive intent, and selecting the person who is spoken up.</li> </ol>	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Churchman et al. (2010)[34]	To explore the extent to which nurses are willing to challenge doctors' practices.	Interview, thematic approach.	12 nurses from an acute hospital in the UK.	<ol> <li>Nurses questioned doctors' practices only under specific circumstances (e.g. when hospital policies supported her position).</li> <li>Patient advocates, hospital policies. Nurses would not challenge doctors if they perceived that this would result in conflict or stress, if they were afraid of the doctor, or if they feared reprisal.</li> </ol>	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Lewis et al. (2009)[35]	To explore uncomfortable prescribing decisions, including hesitance to voice concerns about inappropriate prescriptions.	Interview, grounded theory approach.	48 physicians from 4 UK hospitals.	<ul><li>2. Doctors admitted to prescribing to maintain overall team relationships without speaking up, sometimes ignoring hospital regulations and best practice to do so.</li><li>3. Hierarchy, perceived pressure from other team members, confidence based on knowledge and experience.</li></ul>	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Lyndon. (2008)[36]	To identify the processes affecting nurses', physicians' and certified nurse-midwives' responsibilities for patient safety and treatment.	Interview, grounded theory approach.	12 nurses, 5 physicians, and 2 midwives from two academic prenatal units in the US.	3. Clinical context, interpersonal relationships, hierarchy, perceived level of knowledge, protection of the other person, avoidance of conflict, patient advocacy, fluctuating agency for safety, experience and confidence.	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Attree. (2007)[37]	To explore factors that influence nurses' decisions to raise concerns about standards of practice.	Interview, grounded theory approach.	142 nurses from 3 acute NHS trusts in England.	2. Raising concerns was perceived as a high-risk: low-benefit action. 3. Fear of repercussions, retribution, labelling and blame for raising concerns, about which they predicted nothing would be done.	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes

Blatt et al. (2006)[38]	To explore how medical residents dealt with medical mishaps they witnessed (e.g. whether or not they voiced their concerns).	Interview, grounded theory approach.	26 residents at a 550- bed US teaching hospital.	<ul><li>2. Medical residents were aware of a lapse and had an issue of concern to voice that could have helped mitigate or correct the lapse, but instead they remained silent.</li><li>3. Stronger identity as physicians, and confidence based on knowledge and experience.</li></ul>	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Maxfield et al. (2005) The 'silence kills' study*[39]	To identify topics of difficulty in speaking up, and to examine their prevalence.	Mixed method; observation and focus group interview, content analysis.	More than 1,700 nurses, physicians, clinical-care staff, and administrators in the US.	<ol> <li>Fewer than one in ten speak up about all of their concerns (broken rules, mistakes, lack of support, incompetence, poor teamwork, disrespect, and micromanagement).</li> <li>Those with a sense of responsibility toward patients, commitment to their unit and hospital, and workplace satisfaction exhibit more discretionary effort in speaking up. Those who feel they lack ability, believe that voicing concerns is "not their job", and have low confidence do not speak up. The clinical context also influences the decision to speak up.</li> </ol>	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes
Edmondson. (2003)[3]	To explore the types of leaders' behaviour that promotes speaking up in the context of in-role behaviour while learning new tasks and coordination routines.	Multiple case study, non-parametric statistical test.	Interviews of 165 OR team members in 16 cardiac- surgery teams in the US.	3. Team leader coaching, a history of one-way communication, or of others not being asked for, or providing, input as barriers, physicians over- or under-reacting to the errors of others, communication with a sense of humility.	1. Yes 2. Yes 3. Yes 4. Yes 5. Yes