## Additional file 3. Interview guide for the interviews with the managers

*To be shared with the participant before the interview* 

Reference Number:	Date:
Location:	Time:
Interviewer:	
INTRODUCTION	
	I am a researcher for this study called <i>Better understanding care nplex health and social care needs: a study protocol</i> . I would like to thank te in this interview.

We have invited you to be interviewed as part of this study because you are a manager in the healthcare system and we would like to hear your thoughts about transitions in care for patients with complex needs. Before starting, I want to tell you that there are no wrong answers. The best answer will be what you think when you first hear the question. So, please, feel free to express yourself and ask questions if anything is unclear.

# [FOR FACILITATOR: REVIEW INFORMED CONSENT FORM AND ANSWER ANY QUESTIONS.]

Before we begin our discussion, I would like to spend a few moments talking about confidentiality and basic ground rules for our focus group discussion today.

- We may use quotes collected during our discussion today, but no names will be associated with the quotes and you would not be able to be identified.
- If you feel uncomfortable at any time or if you would like to step out, a member of our team can go with you and make sure you are OK.

I would like to remind you that this interview will be audio recorded to increase accuracy and to reduce the chance of misinterpreting anyone's comments.

- Audio recordings and their transcripts will be password protected. Only the research team will have access to this data. The audio recordings will be deleted as soon as they have been transcribed.
- Participants' names will be removed from the transcripts and labelled with study codes that will be linked to participants' names in a separate document. Only the research team will have access to this study code document.
- I will be taking notes during the course of our discussion today.

Unless you have any questions, we can begin. I am now turning on the audio recording device.

I will begin by presenting you results of the first phase of our study about patients' characteristics associated with good or poor care transitions and then I will ask you questions about care transitions.

#### [FOR FACILITATOR: REVIEW PHASE 1 STUDY FINDINGS.]

### [START THE AUDIO RECORDING DEVICE]

I would like to invite you to first introduce yourself to one another using your first name or a made-up name.

### **INTERVIEW QUESTIONS**

- 1. Please tell me about your managerial role in the healthcare system. *Probes: professional, managerial or decisional background (since when, where, what).*
- 2. Please tell me about your experience as a manager in a setting involved in the care of patients with complex needs. *Probes: successes, challenges*.
- 3. Please tell me about your experience with this population regarding their transitions between home, emergency room, hospital, consultations with different healthcare providers, other individuals associated with care, and community organizations. *Probes: access, collaboration and communication among providers, clarification of providers' roles, consideration of their needs, involvement in decision-making.*
- 4. What is working well with these transitions and why? Provide transition examples that are working well. Probes: factors related to the healthcare system level (access, coordination); factors related to the provider level (collaboration and communication among providers, consideration of their needs, involvement in decision-making); factors related to the patient level (severity of illness, factors of vulnerability, self-management ability, social support).
- 5. What is more challenging with these transitions and why? Provide specific examples on transitions that are more challenging. *Probes: factors related to the healthcare system level (access, coordination); factors related to the provider level (collaboration and communication among providers, consideration of their needs, involvement in decision-making); factors related to the patient level (severity of illness, factors of vulnerability, self-management ability, social support).*
- 6. How do you think we can improve these transitions? Provide specific examples on how transitions can be improved. *Probes: access, collaboration and communication among providers, consideration of their needs, involvement in decision-making.*
- 7. What should be done at the organizational level to improve these transitions? *Probes: access, coordination, governance, management of clinical information.*
- 8. Is there anything else you would like to share with us about transitions in care?

#### Wrap up (2 minutes)

That concludes our discussion for today. I would like to remind you that what has been said here today will
remain confidential. [THANK PARTICIPANT]