Implementation Climate Scale (ICS)

Mark G. Ehrhart mehrhart@mail.sdsu.edu

Gregory A. Aarons gaarons@ucsd.edu

This 18-item measure assesses the degree to which there is a strategic organizational climate supportive of evidence-based practice implementation. Implementation climate is defined as employees' shared perceptions of the policies, practices, procedures, and behaviors that are rewarded, supported, and expected in order to facilitate effective EBP implementation.

Note: This measure can be adapted to study climate for evidence-based practice implementation for teams/work groups or entire organizations. Please choose a single referent point for all of the items (e.g., team or agency).

Instructions: Please indicate the extent to which you agree with each statement.

0 Not at all	1 Slight extent	2 Moderate extent	3 Great extent	Very	•	eat extent			
Focus on Eviden	ce-Based Practice								
1. One of this te	am/agency's main go	als is to use evidence-bas	sed practices effective	ely 0	1	2	3	4	
	•	at the implementation of		0	1	2	3	4	
3. Using eviden	ce-based practices is a	a top priority in this team	/agency	0	1	2	3	4	
Educational Sup	port for Evidence-b	ased Practice							
_	• •	nces, workshops, or sem	_	0	1	2	3	4	
5. This team/age	ency provides evidenc	ce-based practice training	gs or in-services	0	1	2	3	4	
6. This team/age	ency provides evidence	ce-based practice training	materials, journals,	etc 0	1	2	3	4	
Recognition for	Evidence-Based Pra	ctice							
		use evidence-based pract		0	1	2	3	4	
		practices are held in high		0	1	2	3	4	
		use evidence-based pract		0	1	2	3	4	

Rewards for Evidence-Based Practice

10. This team/agency provides financial incentives for the use of evidence-based practices	0	1	2	3	4
11. The better you are at using evidence-based practices, the more likely you are to get a bonus or a raise	0	1	2	3	4
12. This team/agency provides the ability to accumulate compensated time for the use of evidence-based practices	0	1	2	3	4
Selection for Evidence-Based Practice					
13. This team/agency selects staff who have previously used evidence-based practice	0	1	2	3	4
14. This team/agency selects staff who have had formal education supporting evidence-based practice	0	1	2	3	4
15. This team/agency selects staff who value evidence-based practice	0	1	2	3	4
Selection for Openness					
16. This team/agency selects staff who are adaptable	0	1	2	3	4
17. This team/agency selects staff who are flexible	0	1	2	3	4
18. This team/agency selects staff open to new types of interventions	0	1	2	3	4